| <b>R. Michael Holmes Jr.</b><br>Assistant Professor of Management |  |
|-------------------------------------------------------------------|--|
| College of Business                                               |  |
| Florida State University                                          |  |
| 821 Academic Way                                                  |  |
| P.O. Box 3061110                                                  |  |
| Tallahassee, FL 32306-1110                                        |  |
| Voice (o): +1 (850) 645-9570 (c): +1 (770) 605-6977               |  |
| Fax: +1 (850) 644-7843                                            |  |
| Email: mholmes@cob.fsu.edu                                        |  |

### **EDUCATION**

| <ul> <li>Doctor of Philosophy in Business Administration</li> <li>Mays Business School, Texas A&amp;M University</li> <li>College Station, TX</li> <li>Areas of Study: Strategic Management, Entrepreneurship, and Research Methods</li> <li>Honors: Dean's Award for Outstanding Teaching by a Doctoral Student (2008)</li> <li>Dean's Award for Outstanding Research by a Doctoral Student (2006)</li> <li>Mays Business School Doctoral Scholarship</li> <li>Mays Business School Regents Graduate Fellowship</li> </ul> | 2008                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| Bachelor of Commerce and Business Administration, <i>cum laude</i><br>Culverhouse School of Commerce and Business Administration, University of<br>Tuscaloosa, AL<br>Areas of Study: Quantitative Finance and Economics<br>Honors: Alumni Honors Scholar<br>Elks National Foundation Scholar<br>Jack and Elizabeth Warner Scholar                                                                                                                                                                                           | 2000<br>f Alabama                |
| PREVIOUS ACADEMIC PROFESSIONAL EXPERIENCE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                  |
| Louisiana State University<br>Assistant Professor of Management                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Baton Rouge, LA<br>2008-2010     |
| Texas A&M University<br>Graduate Student Instructor                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | College Station, TX<br>2005-2008 |
| Research Assistant                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2003-2008                        |

## **RESEARCH INTERESTS**

• Opportunity evaluation; Initial public offerings; Behavioral decision theory; Resource-based theory

### JOURNAL PUBLICATIONS (REFEREED)

- Holmes, R.M., Bromiley, P., Devers, C.E., Holcomb, T.R., & McGuire, J.B. in press. Prospect theory research in management: A review, critique, and research agenda. *Journal of Management*.
- Holmes, R.M., Hitt, M.A., Miller, T., & Salmador, M.P. in press. The interrelationships among informal institutions, formal institutions, and inward foreign direct investment. *Journal of Management*.
- Certo, S.T., Holcomb, T.R., & Holmes, R.M. 2009. A synthesis of IPO research in management and entrepreneurship: Moving the research agenda forward. *Journal of Management*, 35: 1340-1378.

- Holcomb, T.R., Holmes, R.M., & Connelly, B.L. 2009. Making the most of what you have: Managerial ability as a source of resource value creation. *Strategic Management Journal*, 30: 457-485.
- Holcomb, T.R., Ireland, R.D., Holmes, R.M., & Hitt, M.A. 2009. Architecture of entrepreneurial learning: Exploring the link among heuristics, knowledge, and action. *Entrepreneurship Theory and Practice*, 33: 167-192.
- Devers, C.E., Wiseman, R.M., & Holmes, R.M. 2007. The effects of endowment and loss aversion in managerial stock option valuation. *Academy of Management Journal*, 50: 191-208.

Research abstracted in The Wall Street Journal, March 7, 2007, A16

Research abstracted on washingtontimes.com, February 12, 2007

### BOOK CHAPTERS AND JOURNAL PUBLICATIONS (NON-REFEREED)

- Certo, S.T., Holmes, R.M., & Holcomb, T.R. 2007. The influence of people on the performance of IPO firms. *Business Horizons*, 50: 271-276.
- Chen, J. & Holmes, R.M. 2006. Theory and empirical evidence on R&D globalization in Chinese firms. In H. Li (ed.), *Growth of New Technology Ventures in China's Emerging Market*: 261-286. Northhampton, MA: Edward Elgar Publishing.
- Holcomb, T.R., Holmes, R.M., & Hitt, M.A. 2006. Diversification to achieve scale and scope: The strategic implications of resource management for value creation. In J.A.C. Baum, S. Dobrev, & A. van Witteloostuijin (eds.), *Advances in Strategic Management: Ecology and Strategy*, vol. 23: 549-587. Oxford, UK: JAI–Elsevier Science.

## **REFEREED PROCEEDINGS**

- Holmes, R.M., Ireland, R.D., & Holcomb, T.R. 2008. Entrepreneurial risk and loss aversion in the evaluation of venture formation opportunities. *Frontiers of Entrepreneurship Research*.
- Devers, C.E., Holcomb, T.R., & Holmes, R.M. 2006. Inside the black box: The contrasting effects of TMT long-term incentives on interest alignment. *Best Paper Proceedings of Academy of Management*.

### MANUSCRIPTS UNDER REVIEW

- Devers, C.E., Holcomb, T.R., Cannella, A.A, & Holmes, R.M. Top management team incentive heterogeneity, strategic investment behavior, and performance: A social psychological theory of incentive alignment. *Strategic Management Journal*.
- Holmes, R.M., Ireland, R.D, & Holcomb, T.R. Loss aversion and diminishing sensitivity in opportunity evaluation. *Academy of Management Review*. Revise and resubmit.

### **OTHER MANUSCRIPTS IN PROGRESS**

- Holcomb, T.R., Holmes, R.M., Devers, C.E., & Cannella, A.A. TMT pay, uncertainty, and risky choice: The influence of pay comparison on firm behavior. Target: *Academy of Management Journal*.
- Holmes, R.M., Ndofor, H.A., & Coombs, J.E. Board prestige, IPO capital raised, and subsequent performance: A signaling perspective. *Strategic Management Journal*. Invited resubmission as a research note.
- Holmes, R.M., & Holcomb, T.R. It's who you know and what you do: Managing resources to create host firm bargaining power in alliances. Target: *Strategic Entrepreneurship Journal*.
- Holmes, R.M., Li, H., & Hitt, M.A. Multinationals' R&D globalization into emerging markets: The effects of experiential learning and industry. Target: *Management International Review*.

- Holmes, R.M., Webb, J.W., & Liguori, E.L. A process model of entrepreneurs' decision making, firm innovation, and performance. Target: *Academy of Management Journal*.
- Zardkoohi, A., Pustay, M.W., Cannella, A.A., & Holmes, R.M. Resources and risk-taking behavior: A field study of decision making under uncertainty. Target: *Management Science*.

### **REFEREED PRESENTATIONS**

- Holmes, R.M. & Holcomb, T.R. 2009. It's who you know and what you do: Managing resources to create host firm bargaining power in alliances. *Annual Academy of Management Meetings*. Chicago, IL.
- Holmes, R.M., Ndofor, H.A., & Coombs, J.E. 2009. Legitimacy for sale? The accuracy of board members as signals of firm quality in IPO firms. *Strategic Management Society Conference*. Washington, D.C.
- Holmes, R.M., Ireland, R.D., & Holcomb, T.R. 2008. Entrepreneurial risk and loss aversion in the evaluation of venture formation opportunities. *Babson College Entrepreneurship Research Conference*. Chapel Hill, NC.
- Holcomb, T.R., Devers, C.E., Holmes, R.M., Yoder, M.E., & Cannella, A.A. 2007. CEO compensation and managerial risk taking: Interdependence among CEO pay comparisons, uncertainty, and acquisition behavior. *Annual Academy of Management Meetings*. Philadelphia, PA.
- Holcomb, T.R., Ireland, R.D., Holmes, R.M., & Hitt, M.A. 2007. An architecture of entrepreneurial learning and memory. *Max Planck Ringberg Conference on Entrepreneurship*. Tegernsee, Germany.
- Devers, C.E., Holcomb, T.R., Holmes, R.M., & Cannella, A.A. 2006. Inside the black box: The contrasting effects of TMT long-term incentives on interest alignment. *Annual Academy of Management Meetings*. Atlanta, GA.
- Hitt, M.A., Holmes, R.M., Miller, T., & Salmador, M.P. 2006. Modeling country institutional profiles: The dimensions and dynamics of institutional environments. *Strategic Management Society Conference*. Vienna, Austria.
- Holcomb, T.R., Devers, C.E., Holmes, R.M., & Cannella, A.A. 2006. TMT pay, uncertainty, and risky choice: The influence of pay comparison on firm behavior. *Strategic Management Society Conference*. Vienna, Austria.
- Holmes, R.M., Ireland, R.D., & Holcomb, T.R. 2006. Risk evaluation in the decision to found a new venture: Conceptual model and theoretical extension. *Annual Academy of Management Meetings*. Atlanta, GA.
- Devers, C.E., Holcomb, T.R., & Holmes, R.M. 2005. TMT incentive structure, incentive dispersion, and industry risk influences on risk taking: A multilevel analysis. *Strategic Management Society Conference*. Orlando, FL.
- Holcomb, T.R. & Holmes, R.M. 2005. Bridging competitive dynamics and population ecology: An integrated model of firm success. *Southern Management Association Meetings*. Charleston, SC.
- Holmes, R.M. & Holcomb, T.R. 2005. Bargaining power in strategic alliances in emerging markets: A host firm perspective. *Southern Management Association Meetings*. Charleston, SC.
- Holmes, R.M. & Holcomb, T.R. 2005. What about the 'other firm?' A view on alliance formation in emerging markets from the perspective of the host firm. *Academy of International Business Annual Conference*. Quebec City, Canada.

- Li, H. & Holmes, R.M. 2005. Why do multinational corporations establish R&D facilities in an emerging market? Theory and empirical evidence from China. *Annual Academy of Management Meetings*. Honolulu, HI.
- Wiseman, R.M, Devers, C.E., & Holmes, R.M. 2005. Subjective stock option valuation and the Black-Scholes pricing formula: Empirical evidence of divergence. *Annual Academy of Management Meetings*. Honolulu, HI.
- Zardkoohi, A., Pustay, M.W., & Holmes, R.M. 2005. A field test of prospect theory: Risk taking in Major League Baseball, 1985-1992. *Annual Academy of Management Meetings*. Honolulu, HI.
- Devers, C.E., Wiseman, R.M., & Holmes, R.M. 2004. Moving past the Black-Scholes: Domain, optimism, and volatility effects on managerial valuation of stock options. *Strategic Management Society Conference*. San Juan, Puerto Rico.
- Holmes, R.M. 2004. Strategic alliances in emerging economies: A theoretical framework. *Annual Academy of Management Meetings*. New Orleans, LA.

## PROFESSIONAL DEVELOPMENT WORKSHOPS

McGuire, J.B., Holmes, R.M., Devers, C.E., Holcomb, T.R., & Bromiley, P. 2010. Annual Academy of *Management Meetings*. Montreal, Canada.

### DISSERTATION

- Title: Strategic alliance announcements and new venture stock market returns: Signaling and resource-based perspectives on the effects of partner firm, new venture firm, and alliance characteristics
- Advisors: Michael A. Hitt, R. Duane Ireland (Co-chairs), S. Trevis Certo, Dudley L. Poston, Jr.

### **DISSERTATION COMMITTEES**

- Eric L. Liguori (Louisiana State University)
- Paul F. Nagy (Florida State University)
- Christopher Robert Penney (Florida State University)

# COURSES TAUGHT

### Florida State University

 Management 4720 - Strategic Management and Business Policy Undergraduate Average teaching evaluation (5-point scale): 4.38

#### Louisiana State University

- Management 3830 Strategically Managing Organizations Undergraduate Average teaching evaluation (4-point scale): 3.74
- Business Administration 7190 Managing Sources of Competitive Advantage Masters of Business Administration Average teaching evaluation (4-point scale): 3.37

### Texas A&M University

 Management 466 - Strategic Management Undergraduate Average teaching evaluation (5-point scale): 4.68

#### DEPARTMENT AND COLLEGE COMMITTEES

- Florida State University (College of Business) New Building Committee
- Florida State University (Management Department) Faculty Hiring Committee
- Louisiana State University (Management Department) Committee on Strategy Curriculum

## **RESEARCH GRANTS AND RELATED FUNDING**

- Florida State University First Year Assistant Professor Program (2011): Summer research project grant
- Mays Business School Center for New Ventures and Entrepreneurship Award Grant (2008): Grant for entrepreneurship research
- Mays Business School Summer Research Program Award Grant (2005): Summer research project grant
- Mays Business School Center for International Business Studies Award Grant (2004): Grant for international business research
- Mays Business School Summer Research Program Award Grant (2004): Summer research project grant

## **REVIEWER - REFEREED JOURNALS**

- Academy of Management Journal
- Cross Cultural Management: An International Journal
- Entrepreneurship Theory and Practice
- International Journal of Technology Management
- Journal of International Business Studies
- Journal of Management
- Journal of Management Studies
- Journal of World Business
- Regulation & Governance
- Strategic Entrepreneurship Journal

## **REVIEWER - REFEREED CONFERENCES**

- Annual Academy of Management Meetings Best Reviewer - International Management Division (2005)
- Academy of International Business Annual Conference
- Strategic Management Society Conference

# PROFESSIONAL MEMBERSHIP AND CONSORTIA

- Academy of Management BPS Managing Your Dissertation Workshop (2007)
- Academy of Management Entrepreneurship Division Doctoral Consortium (2006)
- Academy of Management New Doctoral Student Consortium (2004)
- Member Academy of Management
- Member Strategic Management Society

# PREVIOUS NON-ACADEMIC PROFESSIONAL EXPERIENCE

| Acuity Lighting Group                                                             | Atlanta, GA    |
|-----------------------------------------------------------------------------------|----------------|
| Six Sigma Project Manager                                                         | 2002-2003      |
| Managed or co-managed Six Sigma projects with total net savings of \$1.5 million  |                |
| Six Sigma Financial Analyst                                                       | 2001-2002      |
| Monitored finances for Six Sigma projects with annual net savings of \$10 million |                |
| Gulf States Paper Corporation                                                     | Tuscaloosa, AL |
| Graduate Intern, Packaging Division                                               | 2000-2001      |

Analyzed restructuring initiatives to reallocate \$40 million in capital investments

Intern, Packaging Division Provided management and sales support for over \$1 million in corporate accounts

1999-2000